FIVE-YEAR FINANCIAL PLAN

DATE: **February 2, 2016**

FROM: **FINANCE DEPARTMENT**

PRESENTATION BY: **STEPHEN DUNIVENT, INTERIM FINANCE DIRECTOR**

FOR FURTHER INFORMATION CONTACT: **STEPHEN DUNIVENT, INTERIM FINANCE DIRECTOR, (714) 754-5243**

RECOMMENDED ACTIONS:

1. Receive and file the Five-year Financial Plan.
2. Provide direction to staff regarding issues raised in connection with the Five-year Financial Plan and future priorities.

BACKGROUND:

The value of financial planning is to extend the planning horizon beyond the traditional twelve months of the annual budgeting cycle. This enables City leadership to observe trends, and become aware of potential issues earlier than without the plan, thus allowing more time to craft strategies and solutions. The plan serves as a basis for dialogue and planning. Its existence may also help to reaffirm or upgrade the City's credit rating.

The City's last five-year financial plan was presented to Council in January 2012 and covered FY 12-13 through FY 16-17. It projected general fund revenues to be $107,400,669 by FY 16-17. The City achieved that level of revenue by FY 13-14; three years ahead of the projection. The plan also identified a potential five-year cumulative total funds of $28,858,266 (an average of $5,771,653 per year) available for initiatives such as replenishment of the equipment replacement fund balance, building modifications, park maintenance, streets, alleys, sidewalks, information technology upgrades, sports fields master plan, problem properties, Harbor Boulevard improvements, and a budget contingency.

A new financial plan model has been developed. It is focused on the City's general fund, begins with account level detail, and incorporates both percentage increase factors based on economic forecasts and historical trend data and the ability to add absolute dollar amounts where needed. This feature makes it possible to plan steps up or down from projected trends and add or to delete one-time items. Two levels of summary data are also provided.

The financial plan process started approximately one year ago in meetings with each department head providing input specific to their department and programs. In addition, the CEO provided a corporate perspective on the next five years. More recently, work continued with reviewing economic forecasts; using CalPERS pension cost rate forecasts; and analyzing the City's historical revenue and spending trends based on eleven years of data through FY 14-15 actuals, as well as the FY 15-16 adopted budget amounts.

Both the Finance Advisory Committee (FAC) and Pension Oversight Committee (POC) reviewed this plan. The FAC reviewed the model design and preliminary revenue assumptions on February 24, 2015. The FAC reviewed the completed plan on October 27, 2015. In response to the FAC review, the summary schedules were modified to include forecasted filled positions and separate lines for contingency and debt service. The POC reviewed the plan on January 13, 2016.

ANALYSIS:

Revenues

The projection for each revenue account is generally based on its own base level or historical growth pattern:

- Property Tax is projected at a 3 percent annual growth rate plus the impact of the recently annexed Santa Ana/Colleen area and the additional property tax generated by 29 planned new development projects over the next three years.
- Sales Tax is based on HdL (the City's sales tax monitoring consultant) projections including the end of the State's triple flip program. Sales tax is projected at a 3.7 percent growth rate tapering off to 2.8 percent by FY 20-21.
- Transient Occupancy Tax revenue is projected at a 3.5 percent annual growth rate. (The tax rate is projected to remain the same.)
- Building & electrical permits reflect a historical cycle that suggests they begin declining slightly in FY 17-18.
- Development Services and Parks & Community Services provided input on revenues associated with their service and program activity levels.
- Costa Mesa Country Club golf course fees are assumed to remain the same.

The results of the revenue forecast is that general fund revenues would be $129,758,141 by FY 20-21.

Employee Costs

Regular salaries are projected in three major categories: sworn Fire, sworn Police and non-sworn Miscellaneous (general) employees. These categories reflect the three primary bargaining groups, and facilitates the separate calculation of pension costs for each group. The current budgeted vacancy factor of 4 percent is used in all five years. For forecasting purposes only, some inflationary growth on salaries is forecasted for all groups. Position growth is held to one new full-time position per year. Part-time costs are forecasted to gradually decline as regular positions are filled. The impact of a possible $1 per hour minimum wage increase each year is also included. Overtime is held at current levels (but could decline as vacant positions are filled). Pension costs are based on rates forecasted by CalPERS with the rates leveling off in year five. Pension costs also include the

continuation of an annual additional $500,000 payment. Other employee costs are based on historical trends, or grow at the same rate as salaries in the case of smaller accounts.

It should be noted that CalPERS recently held a webinar regarding their "Funding Risk and Risk Mitigation" strategy currently under development. Part of this strategy involves the use of greater than expected returns in a given year to help stabilize employer rates and reduce the discount rate over time from 7.5 percent to 6.5 percent. As stated in the CalPERS presentation, "There is a cost to reduce risk." This could take the form of increased employer normal cost rates by up to 1.82 percent of payroll for the miscellaneous plan, and up to 3.20 percent of payroll for the safety plans. If this plan is approved, rates could be affected as early as FY 18-19. By FY 20-21, the additional cost impact could be $332,000 for the miscellaneous plan and $776,000 for the safety plans for a total cost increase of $1,108,000. This additional cost is included in the forecasted pension costs.

Other Operating Expenses

Maintenance and construction increases by $35,000 per year to achieve a level of $600,000 annually. Potential savings from outsourcing park maintenance would be incorporated in future versions of this five-year financial plan. Utilities increase 3 to 4 percent with water increasing at a higher rate of 7.5 percent. Small variable accounts grow using a 2 percent inflation. Other operating expense accounts are level or grow based on historical growth rates.

Debt

In FY 18-19 the final payment on the 2003 Certificates of Participation will be made, which will result in $1,259,272 available for other purposes. A separate Library Funding Options report recommends these funds be dedicated to the Library/NCC/Park project which is now in the planning stages. Therefore, debt principal and interest costs continue at similar levels beyond FY 18-19.

Pension debt as reported in the most recent CalPERS annual valuation reports (June 30, 2014) is $215,667,950. The City currently is paying this over a 30-year amortization period plus making additional annual payments of $500,000 plus $241,000 from the annual prepayment savings. Additional funding sources that would enable the City to pay down this debt faster could include increased employee contributions including safety employees, increased transient occupancy tax, Fire or other service fees.

Contingency

The contingency account is held level at $1,000,000 annually.

Capital

This plan assumes continuation of 5 percent of general fund revenues dedicated to capital improvements and an additional 1.5 percent of general fund revenues dedicated to capital facilities improvements. The combined 6.5 percent of general fund revenues provides $40,138,200 over the five years, or an average of $8,027,640 per year. In comparison, the current seven-year capital improvement plan includes $235,228,275 in projects, requiring an average of $33,604,000 per year. These amounts are before any cost escalation or CPI

adjustments. On a pay as you go basis, annual prioritization of capital projects will continue to be necessary.

The results of the expenditure forecast is that general fund expenditures would be $133,315,182 by FY 20-21.

Surplus/Deficit

The results of the combined revenue and expenditure forecast is a deficit of $1,552,477 in FY 16-17 (1.3% of the general fund revenues) and annual deficits in the following years growing to $3,557,041 (2.7% of general fund revenues) by FY 20-21. These projected deficits must be balanced through the annual budget process.

Reserves

Total general fund balance and reserves as reported in the June 30, 2015 Comprehensive Annual Financial Report were $53,815,951. According to the reserves policy, annual additions of up to $1,500,000 would be made based on the existence of a sufficient surplus at the end of each fiscal year. This plan indicates that due to projected annual deficits, reserves would remain at current levels for the entire five-year period.

CONCLUSIONS:

The five-year plan provides the City with an extended planning horizon and a basis for dialogue and planning. The plan reveals two key issues for the next five years. First, there are no large amounts of funding for new initiatives without replacing current services, waiting for existing debt to be paid off or issuing new debt. Second, with modest revenue growth from a good, stable economy, the City can continue current operations at budgeted service levels, pay for projected pension costs, pay for current debt obligations, continue to dedicate 6.5 percent of general fund revenues to capital improvements and capital facilities projects, and maintain current levels of reserves. Small deficits of 1.3 to 2.7% of general fund revenues occur and will be balanced during the annual budget processes.

RECOMMENDATIONS:

It is recommended that Council members provide staff direction on the issues raised by this financial plan.

Attachments:

3A. High-Level Summary
3B. Intermediate Summary
3C. Seven-Year Capital Improvement Program

CITY OF COSTA MESA - FIVE YEAR FINANCIAL PLAN

General Fund

High-Level Summary

	FY 10-11 Actual	FY 11-12 Actual	FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Actual	FY 15-16 Adopted	FY 16-17 Forecast	FY 17-18 Forecast	FY 18-19 Forecast	FY 19-20 Forecast	FY 20-21 Forecast
Total Revenues	$ 95,253,291	$ 95,669,988	$ 106,020,833	$ 107,401,115	$ 112,983,458	$ 114,038,900	$ 116,342,189	$ 120,571,409	$ 123,800,253	$ 126,984,981	$ 129,758,141
Employee Cost	72,194,266	69,282,219	69,489,916	71,676,835	74,138,746	78,892,688	82,141,046	84,835,053	88,780,563	91,847,582	94,315,657
Maintenance & Operations	12,878,937	15,969,918	20,170,385	19,808,025	19,907,748	21,624,333	22,040,967	22,585,657	23,147,910	23,728,434	24,292,967
Debt Service	5,456,820	5,372,777	3,832,025	3,521,623	3,514,579	3,738,618	3,735,493	3,720,865	3,715,384	3,696,362	3,699,464
Contingency	-	-	193,717	20,113	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Transfers	482,873	33,804	2,684,946	5,572,511	10,814,636	1,752,604	300,000	300,000	300,000	300,000	300,000
Fixed Assets/Equipment/IT Replacement	277,773	2,272,639	1,503,897	2,031,336	782,089	931,121	1,115,138	1,151,335	1,189,342	1,229,249	1,271,151
Capital Improvements	-	-	-	-	-	5,587,335	5,816,941	6,028,738	6,190,533	6,350,140	6,489,187
City Facilities Improvement	-	-	-	-	-	1,676,201	1,745,082	1,808,621	1,857,160	1,905,042	1,946,756
Total Expenditures	$ 91,290,668	$ 92,931,356	$ 97,874,886	$ 102,630,442	$ 109,157,798	$ 115,202,900	$ 117,894,667	$ 121,430,269	$ 126,180,892	$ 130,056,809	$ 133,315,182
Surplus/(Deficit)	$ 3,962,623	$ 2,738,632	$ 8,145,947	$ 4,770,672	$ 3,825,661	$ (1,164,000)	$ (1,552,477)	$ (858,860)	$ (2,380,639)	$ (3,071,829)	$ (3,557,041)

CITY OF COSTA MESA - FIVE YEAR FINANCIAL PLAN

General Fund

Summary

	FY 10-11 Actual	FY 11-12 Actual	FY 12-13 Actual	FY 13-14 Actual	FY 14-15 Actual	FY 15-16 Adopted	FY 16-17 Forecast	FY 17-18 Forecast	FY 18-19 Forecast	FY 19-20 Forecast	FY 20-21 Forecast
Sales & Use Tax	$ 40,173,715	$ 42,234,307	$ 45,830,110	$ 49,264,633	$ 51,115,064	$ 52,862,000	$ 54,336,992	$ 56,347,461	$ 58,150,579	$ 59,895,097	$ 61,572,160
Property Tax	20,748,997	20,591,798	23,172,595	22,821,008	24,058,820	24,673,600	25,578,154	27,041,026	27,772,827	28,527,689	29,306,268
Transient Occupancy Tax	5,344,968	6,524,510	7,257,695	7,676,090	7,995,155	8,107,500	8,491,263	8,788,457	9,096,053	9,414,415	9,743,919
Franchise Fee's	4,240,255	4,471,325	4,818,970	4,891,465	4,885,926	5,039,600	4,961,156	5,030,196	5,101,143	5,174,054	5,248,987
Licenses & Permits	1,292,796	1,630,901	1,723,297	1,778,622	1,970,946	2,481,500	2,173,933	2,109,411	2,049,342	1,993,329	1,941,014
Fines & Forfeitures	1,743,742	1,544,335	1,506,940	1,216,018	1,204,868	1,190,000	1,175,000	1,175,000	1,175,000	1,175,000	1,175,000
Use of Money & Property	4,399,972	3,412,897	2,888,003	4,228,621	4,392,138	3,144,700	3,164,021	3,186,575	3,209,765	3,233,619	3,258,164
Vehicle License Fee Swap - Property Tax	9,112,000	8,594,278	8,814,644	9,229,059	9,481,340	9,615,500	9,954,688	10,202,355	10,456,214	10,716,419	10,983,129
Fee's & Charges for Services	3,542,656	3,823,258	3,783,376	3,710,792	3,832,961	3,796,000	3,797,704	3,829,881	3,863,231	3,897,812	3,933,688
All Other Revenue's	2,642,610	2,835,319	6,225,055	2,584,679	4,046,056	2,728,500	2,709,279	2,861,048	2,926,099	2,957,549	2,595,812
Total Revenues	$ 93,241,711	$ 95,662,928	$ 106,020,685	$ 107,400,989	$ 112,983,274	$ 113,638,900	$ 116,342,189	$ 120,571,409	$ 123,800,253	$ 126,984,981	$ 129,758,141
Budgeted Positions Count	498.00	497.00	465.00	466.00	477.00	478	479	480	481	482	483
Filled Positions					408.00	459	460	461	462	463	464
Regular Salaries	$ 40,668,844	$ 38,380,113	$ 36,964,019	$ 37,450,971	$ 37,727,587	$ 41,425,917	$ 42,803,579	$ 43,509,518	$ 44,286,676	$ 45,201,590	$ 46,256,014
Retirement	13,713,683	13,876,454	14,084,805	15,599,620	16,928,366	20,005,902	21,188,713	22,762,997	25,507,135	27,224,315	28,192,041
Other Pay & Benefits	17,811,740	17,025,652	18,441,092	18,626,243	19,482,793	17,460,869	18,148,753	18,562,538	18,986,752	19,421,677	19,867,601
Maintenance & Operations	12,878,937	15,969,918	20,170,385	19,808,025	19,907,748	21,624,333	22,040,967	22,585,657	23,147,910	23,728,434	24,292,967
Debt Service	5,456,820	5,372,777	3,832,025	3,521,623	3,514,579	3,738,618	3,735,493	3,720,865	3,715,384	3,696,362	3,699,464
Contingency	-	-	193,717	20,113	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Operating Expenses	$ 90,530,023	$ 90,624,913	$ 93,686,044	$ 95,026,595	$ 97,561,073	$ 105,255,639	$ 108,917,505	$ 112,141,574	$ 116,643,857	$ 120,272,379	$ 123,308,088
Transfers - Non-Capital	$ 482,873	$ 33,804	$ 2,684,946	$ 5,572,511	$ 10,814,636	$ 1,752,604	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000
Surplus/(Deficit)	$ 2,228,816	$ 5,004,211	$ 9,649,696	$ 6,801,883	$ 4,607,565	$ 6,630,657	$ 7,124,684	$ 8,129,835	$ 6,856,396	$ 6,412,602	$ 6,150,053
Capital:											
Fixed Assets	$ 277,773	$ 579,391	$ 520,297	$ 800,292	$ 428,858	$ 91,654	$ 191,200	$ 191,200	$ 191,200	$ 191,200	$ 191,200
Equipment Replacement Cost	-	1,693,248	983,600	1,231,044	253,231	689,465	723,938	760,135	798,142	838,049	879,951
IT Replacement Cost	-	-	-	-	100,000	150,002	200,000	200,000	200,000	200,000	200,000
Capital Improvement Project	-	-	-	-	-	5,587,335	5,816,941	6,028,738	6,190,533	6,350,140	6,489,187
City Facilities Improvement	-	-	-	-	-	1,676,201	1,745,082	1,808,621	1,857,160	1,905,042	1,946,756
Total Needs	$ 277,773	$ 2,272,639	$ 1,503,897	$ 2,031,336	$ 782,089	$ 8,194,657	$ 8,677,161	$ 8,988,695	$ 9,237,035	$ 9,484,431	$ 9,707,094
Additional Capital Financing											
Total Operating & Capital Surplus/(Deficit)	$ 1,951,043	$ 2,731,572	$ 8,145,799	$ 4,770,547	$ 3,825,476	$ (1,564,000)	$ (1,552,477)	$ (858,860)	$ (2,380,639)	$ (3,071,829)	$ (3,557,041)

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 15-16	FY 16-17	FY 17-18	FY 18-19
TRANSPORTATION				
Traveled Ways				
Street Improvements				
Bear St. / SR-73 N/B Ramp-2nd left-turn lane	$ -	$ -	$ -	$ 57,200
Bristol St. / Baker St. Intersection Improvement	-	-	-	412,500
Bristol St. / Sunflower Ave. Intersection Improvement	-	-	-	115,500
Bristol St. Widening - I-405 to Baker St.	-	-	-	-
Citywide Way Finding Signage	-	50,000	50,000	-
E. 17th St. / Irvine Avenue Intersection Improvement	-	100,000	200,000	350,000
Fairview Rd. / Baker Street Intersection Widening	-	-	-	82,500
Fairview Rd. / South Coast Dr. Intersection Improvement	-	-	-	124,300
Fairview Rd. / Sunflower Ave. Intersection Improvement	-	-	-	-
Fairview Rd./ Wilson St. Improvements	-		975,000	975,000
Harbor Blvs. Medians (Wilson St. to 19th St.)	-	968,100	-	-
Harbor Blvd./ Adams Ave. Intersection Improvements	-	-	-	-
Harbor Blvd. / Gisler Ave. Intersection Improvements	-	-	850,000	200,000
Harbor Blvd. / South Coast Dr. Intersection Improvement	-	-	-	167,200
Harbor Blvd. / Sunflower Ave. Intersection Improvement	-	-	-	150,000
Harbor Blvd./ MacArthur - Bus Turnout	-	-	-	66,000
Hyland Ave. / I-405 NB Ramp & South Coast Drive	-	50,000	100,000	535,000
Hyland Ave. / MacArthur Bl. Intersection Improve. (SARX)	-	-	132,000	495,000
Newport Blvd. Northbound at Del Mar	-	-	33,550	207,900
Newport Blvd. Southbound at Fair Drive	-	-	68,750	28,050
Placentia Ave. / Victoria St. E/B Right-Turn Lane	-	-	-	55,550
Red Hill Ave. Medians (McCormick Ave. to Bristol St.)	-	-	-	-
SR-55 Frwy. N/B / Baker St. Intersection Improvement	-	-	-	47,300
SR-55 Frwy. N/B / Paularino Ave. Intersection Improvement	-	-	-	83,600
SR-55 Frwy. S/B / Baker St. Intersection Improvement	-	-	-	62,700
SR-55 Frwy. S/B / Paularino Ave. Intersection Improvement	-	-	-	69,300
Westside Improvements	-	250,000	250,000	250,000
West 17th St. Design (Newport Boulevard to West City Limits)	600,000	800,000	3,000,000	-
West 19th Street Bicycle Trail to Greenville Banning Channel/Santa Ana	90,000	1,700,000	-	-
Subtotal Street Improvements	**$ 690,000**	**$ 3,918,100**	**$ 5,659,300**	**$ 4,534,600**
Street Maintenance				
Adams Ave.- Harbor Blvd. To Santa Ana River	$ -	$ -	$ 1,750,000	$ -
Adams Ave.- Harbor Blvd. Fairview Rd.	-	-	750,000	-
Anaheim Ave. - Superior Ave. to 19th St.	-	180,000	-	-
Anton Blvd.- Sakioka Dr. to Sunflower Ave.	-	-	-	-
Anton Blvd.- Avenue of the Arts to Bristol St.	-	-	-	-
Arlington Dr. - Fairview Rd. to Newport Blvd.	-	600,000	-	-
Baker St. - Bear St. to Bristol St.	-	-	-	-
Baker St.- Bristol St. to Newport Blvd.	-	-	-	-
Baker St.- Bear St. to Harbor Blvd.	-	-	-	-
Baker St.- Harbor Blvd. to Samar Dr.	-	-	-	-
Baker St.- Red Hill Ave. to Newport Blvd. (NB)	-	-	-	-
Bay St. - Harbor Blvd. to Newport Blvd.	-	275,000	-	-
Bear St. - I-405 to Baker St.	-	618,000	-	-
Bear St. - Baker St. to Bristol St.	-	-	200,000	-
Bear St. - Wakeham to I-405	-	-	-	-
Bristol Street and Bear Street Rehabilitation Project	1,600,000	-	-	-
Bristol St. from 300' N/O Randolph to Easterly City Limits	-	-	-	-
Bristol St. from I-405 to 300' N/O Randolph	-	-	-	-
Bristol St. from I-405 to Sunflower Ave.	-	-	320,000	-
California St. - Gisler Ave. to Nevada Ave.	-	-	-	680,000
Citywide Unimproved Alley Program	500,000	1,200,000	1,200,000	1,200,000
Citywide Street Improvements	4,575,946	7,000,000	7,000,000	3,000,000
Del Mar Ave. - N/B Newport Blvd. To Santa Ana Ave.	-	500,000	-	-
El Camino Dr. - Fairview Rd. to La Salle Ave.	-	-	-	-
Fair Dr. - Harbor Blvd. to Newport Blvd.	-	-	-	-
Fairview Rd. - I-405 to Sunflower Ave.	-	-	-	-
Fairview Rd. - I-405 to Adams Ave.	-	-	1,100,000	-

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 19-20	FY 20-21	FY 21-22	Total
TRANSPORTATION				
Traveled Ways				
Street Improvements				
Bear St. / SR-73 N/B Ramp-2nd left-turn lane	$ 346,500	$ -	$ -	$ 403,700
Bristol St. / Baker St. Intersection Improvement	550,000	-	-	962,500
Bristol St. / Sunflower Ave. Intersection Improvement	522,500	863,500	-	1,501,500
Bristol St. Widening - I-405 to Baker St.	258,500	60,500	2,145,000	2,464,000
Citywide Way Finding Signage	-	-	-	100,000
E. 17th St. / Irvine Avenue Intersection Improvement	-	-	-	650,000
Fairview Rd. / Baker Street Intersection Widening	137,500	515,900	-	735,900
Fairview Rd. / South Coast Dr. Intersection Improvement	649,000	462,000	-	1,235,300
Fairview Rd. / Sunflower Ave. Intersection Improvement	117,700	283,800	484,000	885,500
Fairview Rd./ Wilson St. Improvements	-	-	-	1,950,000
Harbor Blvs. Medians (Wilson St. to 19th St.)	-	-	-	968,100
Harbor Blvd./ Adams Ave. Intersection Improvements	-	850,000	-	850,000
Harbor Blvd. / Gisler Ave. Intersection Improvements	650,000	650,000	650,000	3,000,000
Harbor Blvd. / South Coast Dr. Intersection Improvement	104,500	1,669,800	-	1,941,500
Harbor Blvd. / Sunflower Ave. Intersection Improvement	250,000	450,000	-	850,000
Harbor Blvd./ MacArthur - Bus Turnout	330,000	-	-	396,000
Hyland Ave. / I-405 NB Ramp & South Coast Drive	-	-	-	685,000
Hyland Ave. / MacArthur Bl. Intersection Improve. (SARX)	-	-	-	627,000
Newport Blvd. Northbound at Del Mar	-	-	-	241,450
Newport Blvd. Southbound at Fair Drive	-	667,700	-	764,500
Placentia Ave. / Victoria St. E/B Right-Turn Lane	83,600	347,050	-	486,200
Red Hill Ave. Medians (McCormick Ave. to Bristol St.)	-	-	-	-
SR-55 Frwy. N/B / Baker St. Intersection Improvement	277,200	-	-	324,500
SR-55 Frwy. N/B / Paularino Ave. Intersection Improvement	382,250	382,250	-	848,100
SR-55 Frwy. S/B / Baker St. Intersection Improvement	486,200	-	-	548,900
SR-55 Frwy. S/B / Paularino Ave. Intersection Improvement	305,800	-	-	375,100
Westside Improvements	250,000	250,000	250,000	1,500,000
West 17th St. Design (Newport Boulevard to West City Limits)	-	-	-	4,400,000
West 19th Street Bicycle Trail to Greenville Banning Channel/Santa Ana	-	-	-	1,790,000
Subtotal Street Improvements	**$ 5,701,250**	**$ 7,452,500**	**$ 3,529,000**	**$ 31,484,750**
Street Maintenance				
Adams Ave.- Harbor Blvd. To Santa Ana River	$ -	$ -	$ -	$ 1,750,000
Adams Ave.- Harbor Blvd. Fairview Rd.	-	-	-	750,000
Anaheim Ave. - Superior Ave. to 19th St.	-	-	-	180,000
Anton Blvd.- Sakioka Dr. to Sunflower Ave.	506,000	-	-	506,000
Anton Blvd.- Avenue of the Arts to Bristol St.	-	-	252,000	252,000
Arlington Dr. - Fairview Rd. to Newport Blvd.	-	-	-	600,000
Baker St. - Bear St. to Bristol St.	-	-	877,000	877,000
Baker St.- Bristol St. to Newport Blvd.	483,000	-	-	483,000
Baker St.- Bear St. to Harbor Blvd.	-	1,338,000	-	1,338,000
Baker St.- Harbor Blvd. to Samar Dr.	185,000	-	-	185,000
Baker St.- Red Hill Ave. to Newport Blvd. (NB)	280,000	-	-	280,000
Bay St. - Harbor Blvd. to Newport Blvd.	-	-	-	275,000
Bear St. - I-405 to Baker St.	-	-	-	618,000
Bear St. - Baker St. to Bristol St.	-	-	-	200,000
Bear St. - Wakeham to I-405	-	-	600,000	600,000
Bristol Street and Bear Street Rehabilitation Project	-	-	-	1,600,000
Bristol St. from 300' N/O Randolph to Easterly City Limits	-	-	1,500,000	1,500,000
Bristol St. from I-405 to 300' N/O Randolph	-	-	1,000,000	1,000,000
Bristol St. from I-405 to Sunflower Ave.	-	-	-	320,000
California St. - Gisler Ave. to Nevada Ave.	-	-	-	680,000
Citywide Unimproved Alley Program	1,200,000	300,000	300,000	5,900,000
Citywide Street Improvements	3,000,000	3,000,000	3,000,000	30,575,946
Del Mar Ave. - N/B Newport Blvd. To Santa Ana Ave.	-	-	-	500,000
El Camino Dr. - Fairview Rd. to La Salle Ave.	406,000	-	-	406,000
Fair Dr. - Harbor Blvd. to Newport Blvd.	-	1,095,000	-	1,095,000
Fairview Rd. - I-405 to Sunflower Ave.	-	-	870,000	870,000
Fairview Rd. - I-405 to Adams Ave.	-	-	-	1,100,000

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 15-16	FY 16-17	FY 17-18	FY 18-19
Fairview Rd. - Adams Ave. to Fair Dr.	-	-	-	-
Fairview Rd. - Fair Dr. to Newport Blvd.	-	-	-	-
Gisler Ave. - W'ly end to Nebraska Pl. and Harbor Blvd. to College Ave.	-	-	-	-
Hamilton St. - Charle St. to Harbor Blvd.	-	-	-	-
Harbor Blvd.- South Coast Dr. to Mac Arthur Blvd.	-	-	-	488,000
Harbor Blvd. Wilson St. to Baker St.	-	-	-	2,250,000
Irvine Ave. - 20th St. to S'ly City Limits	-	-	-	650,000
Mac Arthur Blvd.- Santa Ana River to Harbor Blvd.	-	-	-	750,000
Mesa Verde Dr. - Adams Ave. (E) to Harbor Blvd.	-	-	-	-
Mesa Dr. - Newport Blvd. to Santa Ana Ave.	-	314,000	-	-
Merrimac Way - Fairview Rd. to Harbor Blvd.	-	485,000	-	-
Monrovia Ave. - From S'ly City Limits to 19th St.	-	-	-	440,000
Newport Blvd. Frontage Rd. (N/B)- from 15th St. to 17th St.	-	-	-	290,000
Newport Blvd. Frontage Rd. (S/B)- from Industrial Way to 16th St.	-	-	-	-
Orange Ave. - 22nd St. to Del Mar Ave.	-	-	-	-
Paularino Ave.- Bear St. Bristol St.	-	-	-	258,000
Placentia Ave. - Adams to Southerly City Limits	-	-	2,140,000	-
Pomona Ave. - Victoria St. to 16th St.	-	-	845,000	-
Sakioka Dr. - Sunflower Ave. to Anton Blvd.	-	-	-	-
Santa Ana Ave.- 22nd St. to 23rd St.	-	-	202,000	-
South Coast Dr. - 605' W/O Harbor Blvd to Harbor Blvd	-	-	232,927	-
Sunflower Ave. - Cadillac Ave. to Hyland Ave.	-	350,000	-	-
Superior Ave. - 17th St. to 18th St.	-	190,000	-	-
Victoria St. - Santa Ana River to SR- 55	-	-	-	-
Westside Improvements	-	250,000	250,000	250,000
Wilson St - W'ly City Limits to Fairview Rd.	-	-	-	-
17th St. - From Irvine Ave. to W'ly City Limits	-	-	-	-
18th St. - From Irvine Ave. to W'ly City Limits	-	-	-	-
19th St. - From Irvine Ave. to W'ly City Limits	-	-	-	-
22nd St. Newport Blvd. to Santa Ana Ave.	-	-	270,000	-
Subtotal Street Maintenance	**$ 6,675,946**	**$ 11,962,000**	**$ 16,259,927**	**$ 10,256,000**
Storm Drain Improvements				
E. 17th St. Storm Drain System	$ -	$ -	$ -	$ 1,176,785
W. 18th St. Storm Drain System	-	-	653,490	-
W. 19th St. Storm Drain System	-	-	823,390	-
Brentwood Ave. Storm Drain System	-	793,040	-	-
Cherry Lake Storm Drain System Phase I, II & III	-	-	-	-
Cherry Lake Storm Drain System Phase IV & V	-	-	-	-
Citywide Storm Drain Improvements-Arlington Dr. Bio-Swale and Dry Weather Diversion	510,000	-	-	-
Jack Hammett Sports Complex-Infiltration System	-	-	-	-
Pomona Ave/Industrial Wy Water Quality & Storm Drain-Phase II	-	500,000	500,000	500,000
Subtotal Storm Drain Improvements	**$ 510,000**	**$ 1,293,040**	**$ 1,976,880**	**$ 1,676,785**
Traffic Operations				
Adams Avenue Traffic Signal Synchronization	$ -	$ -	$ -	$ -
Baker - Babb Traffic Signal Modifications	-	50,000	-	-
Bear Street Signal Coordination/ Improvements	-	261,250	-	-
Bicycle Rack Improvements at Schools	-	50,000	-	-
Bristol Street Traffic Signal Synchronization	-	-	-	-
Bus Bench Replacements	50,000	-	-	-
Citywide Traffic Signal Improvements (Hardware)	-	-	250,000	250,000
Costa Mesa ITS Improvements (Communications, Central Sys. CCTV)	-	250,000	250,000	250,000
Harbor Boulevard - South Coast Drive Improvements	200,000	-	-	-
Harbor Boulevard Traffic Signal Synchronization	-	-	-	-
Intersection Safety Light Enhancements	-	75,000	75,000	75,000
Newport Boulevard Traffic Signal Synchronization	-	-	-	-
Project W - Improvements at Bus Stops	82,208	-	-	-
Signal System Upgrade- Paularino	-	500,000	-	-
Signal System Upgrade- Fair Dr. & Wilson St.	-	-	-	250,000
SOBECA Traffic Study	-	50,000	-	-
SR-55 Frwy. Acess Study	-	250,000	250,000	250,000
Sunflower Avenue Traffic Signal Synchronization	-	-	-	-
Traffic Management Center Video Cameras and Server	-	60,000	-	-
Traffic Signal Installation	-	180,000	190,000	-
West Mesa Verde / Adams Ave Signal Modifications (SARX)	-	25,000	-	-
Subtotal Traffic Operations	**$ 332,208**	**$ 1,751,250**	**$ 1,015,000**	**$ 1,075,000**

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 19-20	FY 20-21	FY 21-22	Total
Fairview Rd. - Adams Ave. to Fair Dr.	1,125,000	-	-	1,125,000
Fairview Rd. - Fair Dr. to Newport Blvd.	921,000	-	-	921,000
Gisler Ave. - W'ly end to Nebraska Pl. and Harbor Blvd. to College Ave.	453,000	-	-	453,000
Hamilton St. - Charle St. to Harbor Blvd.	65,000	-	-	65,000
Harbor Blvd.- South Coast Dr. to Mac Arthur Blvd.	-	-	-	488,000
Harbor Blvd. Wilson St. to Baker St.	-	-	-	2,250,000
Irvine Ave. - 20th St. to S'ly City Limits	-	-	-	650,000
Mac Arthur Blvd.- Santa Ana River to Harbor Blvd.	-	-	-	750,000
Mesa Verde Dr. - Adams Ave. (E) to Harbor Blvd.	-	-	476,000	476,000
Mesa Dr. - Newport Blvd. to Santa Ana Ave.	-	-	-	314,000
Merrimac Way - Fairview Rd. to Harbor Blvd.	-	-	-	485,000
Monrovia Ave. - From S'ly City Limits to 19th St.	-	-	-	440,000
Newport Blvd. Frontage Rd. (N/B)- from 15th St. to 17th St.	-	-	-	290,000
Newport Blvd. Frontage Rd. (S/B)- from Industrial Way to 16th St.	-	-	140,000	140,000
Orange Ave. - 22nd St. to Del Mar Ave.	627,000	-	-	627,000
Paularino Ave.- Bear St. Bristol St.	-	-	-	258,000
Placentia Ave. - Adams to Southerly City Limits	-	-	-	2,140,000
Pomona Ave. - Victoria St. to 16th St.	-	-	-	845,000
Sakioka Dr. - Sunflower Ave. to Anton Blvd.	-	-	730,000	730,000
Santa Ana Ave.- 22nd St. to 23rd St.	-	-	-	202,000
South Coast Dr. - 605' W/O Harbor Blvd to Harbor Blvd	-	-	-	232,927
Sunflower Ave. - Cadillac Ave. to Hyland Ave.	-	-	-	350,000
Superior Ave. - 17th St. to 18th St.	-	-	-	190,000
Victoria St. - Santa Ana River to SR- 55	-	-	1,500,000	1,500,000
Westside Improvements	250,000	250,000	250,000	1,500,000
Wilson St - W'ly City Limits to Fairview Rd.	-	-	1,650,000	1,650,000
17th St. - From Irvine Ave. to W'ly City Limits	-	1,200,000	-	1,200,000
18th St. - From Irvine Ave. to W'ly City Limits	860,000	-	-	860,000
19th St. - From Irvine Ave. to W'ly City Limits	-	-	1,400,000	1,400,000
22nd St. Newport Blvd. to Santa Ana Ave.	-	-	-	270,000
Subtotal Street Maintenance	**$ 10,361,000**	**$ 7,183,000**	**$ 14,545,000**	**$ 77,242,873**
Storm Drain Improvements				
E. 17th St. Storm Drain System	$ -	$ -	$ -	$ 1,176,785
W. 18th St. Storm Drain System	-	-	-	653,490
W. 19th St. Storm Drain System	-	-	-	823,390
Brentwood Ave. Storm Drain System	-	-	-	793,040
Cherry Lake Storm Drain System Phase I, II & III	2,721,600	-	-	2,721,600
Cherry Lake Storm Drain System Phase IV & V	-	2,009,360	-	2,009,360
Citywide Storm Drain Improvements-Arlington Dr. Bio-Swale and Dry Weather Diversion	-	-	-	510,000
Jack Hammett Sports Complex-Infiltration System	-	-	2,500,000	2,500,000
Pomona Ave/Industrial Wy Water Quality & Storm Drain-Phase II	500,000	500,000	500,000	3,000,000
Subtotal Storm Drain Improvements	**$ 3,221,600**	**$ 2,509,360**	**$ 3,000,000**	**$ 14,187,665**
Traffic Operations				
Adams Avenue Traffic Signal Synchronization	$ -	$ -	$ -	$ -
Baker - Babb Traffic Signal Modifications	-	-	-	50,000
Bear Street Signal Coordination/ Improvements	-	-	-	261,250
Bicycle Rack Improvements at Schools	-	-	-	50,000
Bristol Street Traffic Signal Synchronization	-	-	-	-
Bus Bench Replacements	-	-	-	50,000
Citywide Traffic Signal Improvements (Hardware)	250,000	250,000	-	1,000,000
Costa Mesa ITS Improvements (Communications, Central Sys. CCTV)	250,000	250,000	250,000	1,500,000
Harbor Boulevard - South Coast Drive Improvements	-	-	-	200,000
Harbor Boulevard Traffic Signal Synchronization	-	-	-	-
Intersection Safety Light Enhancements	75,000	75,000	75,000	450,000
Newport Boulevard Traffic Signal Synchronization	-	-	-	-
Project W - Improvements at Bus Stops	-	-	-	82,208
Signal System Upgrade- Paularino	-	-	-	500,000
Signal System Upgrade- Fair Dr. & Wilson St.	500,000	-	-	750,000
SOBECA Traffic Study	-	-	-	50,000
SR-55 Frwy. Acess Study	250,000	-	-	1,000,000
Sunflower Avenue Traffic Signal Synchronization	-	-	-	-
Traffic Management Center Video Cameras and Server	-	-	-	60,000
Traffic Signal Installation	200,000	-	-	570,000
West Mesa Verde / Adams Ave Signal Modifications (SARX)	-	-	-	25,000
Subtotal Traffic Operations	**$ 1,525,000**	**$ 575,000**	**$ 325,000**	**$ 6,598,458**

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 15-16	FY 16-17	FY 17-18	FY 18-19
Curbs and Sidewalks				
New Sidewalks / Missing Link Program	$ 100,000	$ 100,000	$ 100,000	$ 100,000
Parkway Improvement Program	1,000,000	250,000	250,000	250,000
Priority Sidewalk Repair	50,000	50,000	50,000	50,000
Subtotal Curbs and Sidewalks	**$ 1,150,000**	**$ 400,000**	**$ 400,000**	**$ 400,000**
TOTAL TRANSPORTATION	**$ 9,358,154**	**$ 19,324,390**	**$ 25,311,107**	**$ 17,942,385**
COMMUNITY HEALTH & ENVIRONMENT				
Beautification				
Parkway and Median Improvements				
Adams Avenue Landscape Renovation	$ -	$ 50,000	$ -	$ -
Adams Avenue Median Installation (Shantar to Mesa Verde Dr. E)	-	1,000,000	-	-
Arlington Drive Parking Lot Landscape	-	50,000	-	-
Arlington Dr. at Newport Blvd. Streetscape	-	-	180,000	-
Bristol St. Medians (Baker St. to Newport Blvd.)	300,000	-	-	-
Gisler Avenue Bike Trail Landscape	-	165,000	-	-
Mission Mendoza Landscaping	-	60,000	-	-
Newport Blvd. Landscape - 19th St. to Bristol St.	100,000	1,100,000	-	-
Placentia Ave. Medians (Adams Ave. to Wilson St.)	400,000	-	-	-
Redhill Avenue Median Improvements (McCormick Ave. to Bristol St.)	-	888,000	-	-
Smalley Road Landscape Renovation	-	50,000	-	-
Tree Planting Program	-	50,000	50,000	50,000
Victoria Street - Phased Landscape Renovation	-	30,000	30,000	30,000
Subtotal Parkway & Median Improvements	**$ 800,000**	**$ 3,443,000**	**$ 260,000**	**$ 80,000**
Park Development				
ADA Accessibility Improvements - Heller Park	$ -	$ 112,708	$ -	$ -
ADA Accessibility Improvements - Shiffer Park	-	115,058	-	-
ADA Accessibility Improvements - Tewinkle Park	252,350	-	-	-
ADA Accessibility Improvements - Wakeham Park	-	116,050	-	-
Balearic Center-Land Acquisition Services	-	60,000	-	-
Balearic Center-Lighting Feasibility Study	-	-	-	-
Brentwood Park - Improvements	-	750,000	-	-
Canyon Park - New Restroom	-	-	-	-
Costa Mesa Bark Park Renovation - Design Phase	50,000	-	-	-
Davis School Field Design & Construction	-	-	-	-
Entryway Monument - Industrial Way and Newport Blvd.	-	-	-	-
Estancia High School Sports Lighting	-	1,200,000	-	-
Fairview Developmental Center Sports Complex	-	-	500,000	2,000,000
Fairview Park-Bluff Stairs (South)Bluff Stairs at South Fairview Park	-	350,000	-	-
Fairview Park-CA-ORA-58 Fill Removal, Cap & Restor Native Habitat	-	250,000	2,000,000	2,000,000
Fairview Park Delineation Fencing-Core Area of CA ORA 58	-	-	-	-
Fairview Park Delineation Fencing-Vernal Pools	60,000	-	-	-
Fairview Park - Fence Along Placentia Ave	-	350,000	-	-
Fairview Park Improvements	-	250,000	250,000	250,000
Fairview Park Projects-On Call Environmental Consultants	50,000	50,000	50,000	50,000
Fairview Park Riparian Habitat Phase III	-	500,000	500,000	-
Fairview Park Southeast Entrance and Parking Lot	-	150,000	-	-
Fairview Park-West Bluff Repair	-	100,000	650,000	-
Fence Along Placentia Ave.	-	330,000	-	-
Harbor Boulevard Bike Trail Improvements	625,000	-	-	-
Harbor Boulevard, Parkway Improvements	-	100,000	-	-
Heller Park - 2 New Lighted Basketball Courts	-	-	-	275,000
Jack Hammett - Addition of a Storage Facility	-	40,000	410,000	-
Jack Hammett Sports Fields Improvements	2,500,000	-	-	1,175,000
Jack Hammett-Restroom Addition	-	340,000	-	-

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 19-20	FY 20-21	FY 21-22	Total
Curbs and Sidewalks				
New Sidewalks / Missing Link Program	$ 100,000	$ 100,000	$ 100,000	$ 700,000
Parkway Improvement Program	250,000	250,000	250,000	2,500,000
Priority Sidewalk Repair	50,000	50,000	50,000	350,000
Subtotal Curbs and Sidewalks	**$ 400,000**	**$ 400,000**	**$ 400,000**	**$ 3,550,000**
TOTAL TRANSPORTATION	**$ 21,208,850**	**$ 18,119,860**	**$ 21,799,000**	**$ 133,063,746**
COMMUNITY HEALTH & ENVIRONMENT				
Beautification				
Parkway and Median Improvements				
Adams Avenue Landscape Renovation	$ -	$ -	$ -	$ 50,000
Adams Avenue Median Installation (Shantar to Mesa Verde Dr. E)	-	-	-	1,000,000
Arlington Drive Parking Lot Landscape	-	-	-	50,000
Arlington Dr. at Newport Blvd. Streetscape	-	-	-	180,000
Bristol St. Medians (Baker St. to Newport Blvd.)	-	-	-	300,000
Gisler Avenue Bike Trail Landscape	-	-	-	165,000
Mission Mendoza Landscaping	-	-	-	60,000
Newport Blvd. Landscape - 19th St. to Bristol St.	-	-	-	1,200,000
Placentia Ave. Medians (Adams Ave. to Wilson St.)	-	-	-	400,000
Redhill Avenue Median Improvements (McCormick Ave. to Bristol St.)	-	-	-	888,000
Smalley Road Landscape Renovation	-	-	-	50,000
Tree Planting Program	50,000	50,000	50,000	300,000
Victoria Street - Phased Landscape Renovation	30,000	30,000	30,000	180,000
Subtotal Parkway & Median Improvements	**$ 80,000**	**$ 80,000**	**$ 80,000**	**$ 4,823,000**
Park Development				
ADA Accessibility Improvements - Heller Park	$ -	$ -	$ -	$ 112,708
ADA Accessibility Improvements - Shiffer Park	-	-	-	115,058
ADA Accessibility Improvements - Tewinkle Park	-	-	-	252,350
ADA Accessibility Improvements - Wakeham Park	-	-	-	116,050
Balearic Center-Land Acquisition Services	-	-	-	60,000
Balearic Center-Lighting Feasibility Study	-	-	-	-
Brentwood Park - Improvements	-	-	-	750,000
Canyon Park - New Restroom	-	-	650,000	650,000
Costa Mesa Bark Park Renovation - Design Phase	-	-	-	50,000
Davis School Field Design & Construction	2,500,000	-	-	2,500,000
Entryway Monument - Industrial Way and Newport Blvd.	-	-	-	-
Estancia High School Sports Lighting	-	-	-	1,200,000
Fairview Developmental Center Sports Complex	2,000,000	1,000,000	-	5,500,000
Fairview Park-Bluff Stairs (South)Bluff Stairs at South Fairview Park	-	-	-	350,000
Fairview Park-CA-ORA-58 Fill Removal, Cap & Restor Native Habitat	2,000,000	2,000,000	-	8,250,000
Fairview Park Delineation Fencing-Core Area of CA ORA 58	-	-	-	-
Fairview Park Delineation Fencing-Vernal Pools	-	-	-	60,000
Fairview Park - Fence Along Placentia Ave	-	-	-	350,000
Fairview Park Improvements	250,000	250,000	250,000	1,500,000
Fairview Park Projects-On Call Environmental Consultants	50,000	50,000	50,000	350,000
Fairview Park Riparian Habitat Phase III	-	-	-	1,000,000
Fairview Park Southeast Entrance and Parking Lot	-	-	-	150,000
Fairview Park-West Bluff Repair	-	-	-	750,000
Fence Along Placentia Ave.	-	-	-	330,000
Harbor Boulevard Bike Trail Improvements	-	-	-	625,000
Harbor Boulevard, Parkway Improvements	-	-	-	100,000
Heller Park - 2 New Lighted Basketball Courts	-	-	-	275,000
Jack Hammett - Addition of a Storage Facility	-	-	-	450,000
Jack Hammett Sports Fields Improvements	-	-	-	3,675,000
Jack Hammett-Restroom Addition	-	-	-	340,000

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 15-16	FY 16-17	FY 17-18	FY 18-19
Kaiser School-Lighting Feasibility Study	-	20,000	-	-
Lindbergh Park - 1 New Half Court Basketball Court	-	-	-	75,000
Lindbergh Park - Expand Park	-	-	-	1,300,000
Lions Park (Davis Field) Scoreboard	-	30,000	-	-
Marina View Park - 1 New Half Court Basketball Court	-	-	-	-
Mesa Del Mar Neighborhood Entryway	-	90,000	-	-
Moon Park - 1 New Half Court Basketball Court	-	-	-	-
Neighborhood Community Center-Library Development	4,000,000	18,000,000	-	-
Park Monument Signage	-	50,000	50,000	50,000
Park Security Lighting Replacement Program	-	400,000	400,000	400,000
Pinkley Park - 2 New Tennis Courts	-	-	-	150,000
Restroom North of Fairview Park Entrance	-	-	525,000	-
Skatepark II	50,000	-	-	-
Smallwood Park Improvements	-	140,000	250,000	350,000
Smallwood Park Security Lighting	-	-	100,000	-
Talbert Nature Preserve	-	135,000	-	-
Tanager Park - 2 New Tennis Courts	-	-	-	-
TeWinkle Park - 2 New Tennis Courts	-	-	-	-
TeWinkle Park - 2 Sand Volleyball Courts	-	-	-	-
TeWinkle Park - Drainage Swale - North Boundary	-	-	-	400,000
TeWinkle Park - Landscape Buffer North Boundary	-	-	-	300,000
TeWinkle Park - Landscape Median & Crosswalk @Junipero Dr.	-	275,000	-	-
TeWinkle Park - New Restroom - Lake Area	-	-	-	-
TeWinkle Park - New Tot Lot East of Junipero Dr.	-	-	-	-
TeWinkle Park - Presidio Square Restroom Demolition	-	-	-	-
TeWinkle Park - Skate Park Expansion	-	70,000	750,000	-
Vista Park - Picnic Shelter	-	165,000	-	-
Vista Park-Veteran's Memorial	-	-	60,000	-
Wakeham Park - 2 New Tennis Courts	-	-	-	-
Youth Sports- Costa Mesa United	-	-	100,000	100,000
Subtotal Park Improvements	**$ 7,587,350**	**$ 24,538,816**	**$ 6,595,000**	**$ 8,875,000**
Park Development Fund				
Costa Mesa High School Stadium	$ 50,000	$ 570,000	$ -	$ -
Davis School Lighting and Turf	20,000	-	-	-
Kaiser Lighting and Turf	20,000	-	-	-
Parsons Lighting and Turf	170,000	2,230,000	-	-
NMUSD Field Improvements	1,640,000	-	-	-
Subtotal Park Development Fund	**$ 1,900,000**	**$ 2,800,000**	**$ -**	**$ -**
Park Maintenance				
Del Mesa Park - Replace Walkway Lights	$ -	$ -	$ -	$ -
Estancia Park-Slope Renovation	-	30,000	-	-
Gisler Park - Replace Picnic Shelter	-	45,000	-	-
Heller Park - Replace Security Lighting	-	125,000	-	-
Heller Park- Replace Existing Restroom	-	-	-	600,000
Parkway Landscape Improvements - Andros Street and Elm	-	40,000	-	-
Paularino Park-Replace Picnic Shelter	-	40,000	-	-
Pinkley Park - Renovate Arbor	-	140,000	-	-
Pinkley Park - Replace Existing Playground Equipment	-	-	65,000	-
Shiffer Park - Replace Walkway Lighting	-	25,000	-	-
Shiffer Park - Replace Playground Equipment (2 Areas)	-	-	-	175,000
Smalley/Sunflower - Landscape Renovation	-	75,000	-	-
TeWinkle Park Lake - Design of repair of lake liners and	-	50,000	-	-
TeWinkle Park Lake- Repair Lake Liner and Waterfalls		50,000	150,000	-
TeWinkle Park Lake - Replace Three Wood Pedestrian Bridges	100,000	-	-	-
Vista Park- Installation of Perimeter Trail Fence	-	40,000	-	-
Rehabilitate Parking Lot - Various Locations	-	25,000	25,000	25,000
Various Locations-Install Backflow Enclosures	-	50,000	-	-
Various Parks-Replace Park Parking Lots	75,000	-	-	-
Various Parks-Replace Playground Surfacing	-	100,000	-	-
Various Parks-Sidewalk Replacement	50,000	75,000	75,000	50,000
Vista Park - Install Perimeter Trail Fence at Top of Slope	-	40,000	-	-
Wakeham Park - Playground and Planter	-	180,000	-	-
Wilson Park - Replace Existing Restroom w/Pre-Fabricated	-	200,000	-	-
Subtotal Park Maintenance	**$ 225,000**	**$ 1,330,000**	**$ 315,000**	**$ 850,000**

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 19-20	FY 20-21	FY 21-22	Total
Kaiser School-Lighting Feasibility Study	-	-	-	20,000
Lindbergh Park - 1 New Half Court Basketball Court	-	-	-	75,000
Lindbergh Park - Expand Park	-	-	-	1,300,000
Lions Park (Davis Field) Scoreboard	-	-	-	30,000
Marina View Park - 1 New Half Court Basketball Court	80,000	-	-	80,000
Mesa Del Mar Neighborhood Entryway	-	-	-	90,000
Moon Park - 1 New Half Court Basketball Court	80,000	-	-	80,000
Neighborhood Community Center-Library Development	-	-	-	22,000,000
Park Monument Signage	50,000	50,000	50,000	300,000
Park Security Lighting Replacement Program	-	-	-	1,200,000
Pinkley Park - 2 New Tennis Courts	-	-	-	150,000
Restroom North of Fairview Park Entrance	-	-	-	525,000
Skatepark II	-	-	-	50,000
Smallwood Park Improvements	-	-	-	740,000
Smallwood Park Security Lighting	-	-	-	100,000
Talbert Nature Preserve	-	-	-	135,000
Tanager Park - 2 New Tennis Courts	150,000	-	-	150,000
TeWinkle Park - 2 New Tennis Courts	-	150,000	-	150,000
TeWinkle Park - 2 Sand Volleyball Courts	-	-	150,000	150,000
TeWinkle Park - Drainage Swale - North Boundary	-	-	-	400,000
TeWinkle Park - Landscape Buffer North Boundary	-	-	-	300,000
TeWinkle Park - Landscape Median & Crosswalk @Junipero Dr.	-	-	-	275,000
TeWinkle Park - New Restroom - Lake Area	-	650,000	-	650,000
TeWinkle Park - New Tot Lot East of Junipero Dr.	500,000	-	-	500,000
TeWinkle Park - Presidio Square Restroom Demolition	250,000	-	-	250,000
TeWinkle Park - Skate Park Expansion	-	-	-	820,000
Vista Park - Picnic Shelter	-	-	-	165,000
Vista Park-Veteran's Memorial	-	-	-	60,000
Wakeham Park - 2 New Tennis Courts	150,000	-	-	150,000
Youth Sports- Costa Mesa United	100,000	100,000	100,000	500,000
Subtotal Park Improvements	**$ 8,160,000**	**$ 4,250,000**	**$ 1,250,000**	**$ 61,256,166**
Park Development Fund				
Costa Mesa High School Stadium	$ -	$ -	$ -	$ 620,000
Davis School Lighting and Turf	-	-	-	20,000
Kaiser Lighting and Turf	-	-	-	20,000
Parsons Lighting and Turf	-	-	-	2,400,000
NMUSD Field Improvements	-	-	-	1,640,000
Subtotal Park Development Fund	**$ -**	**$ -**	**$ -**	**$ 4,700,000**
Park Maintenance				
Del Mesa Park - Replace Walkway Lights	$ 45,000	$ -	$ -	$ 45,000
Estancia Park-Slope Renovation	-	-	-	30,000
Gisler Park - Replace Picnic Shelter	-	-	-	45,000
Heller Park - Replace Security Lighting	-	-	-	125,000
Heller Park- Replace Existing Restroom	-	-	-	600,000
Parkway Landscape Improvements - Andros Street and Elm	-	-	-	40,000
Paularino Park-Replace Picnic Shelter	-	-	-	40,000
Pinkley Park - Renovate Arbor	-	-	-	140,000
Pinkley Park - Replace Existing Playground Equipment	-	-	-	65,000
Shiffer Park - Replace Walkway Lighting	-	-	-	25,000
Shiffer Park - Replace Playground Equipment (2 Areas)	-	-	-	175,000
Smalley/Sunflower - Landscape Renovation	-	-	-	75,000
TeWinkle Park Lake - Design of repair of lake liners and	-	-	-	50,000
TeWinkle Park Lake- Repair Lake Liner and Waterfalls	-	-	-	200,000
TeWinkle Park Lake - Replace Three Wood Pedestrian Bridges	-	-	-	100,000
Vista Park- Installation of Perimeter Trail Fence	-	-	-	40,000
Rehabilitate Parking Lot - Various Locations	25,000	-	-	100,000
Various Locations-Install Backflow Enclosures	-	-	-	50,000
Various Parks-Replace Park Parking Lots	-	-	-	75,000
Various Parks-Replace Playground Surfacing	-	-	-	100,000
Various Parks-Sidewalk Replacement	50,000	-	-	300,000
Vista Park - Install Perimeter Trail Fence at Top of Slope	-	-	-	40,000
Wakeham Park - Playground and Planter	-	-	-	180,000
Wilson Park - Replace Existing Restroom w/Pre-Fabricated	-	-	-	200,000
Subtotal Park Maintenance	**$ 120,000**	**$ -**	**$ -**	**$ 2,840,000**

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 15-16	FY 16-17	FY 17-18	FY 18-19
Sanitation				
Water Quality				
NPDES Best Management Practices Implementation	$ -	$ 50,000	$ 50,000	$ 50,000
Subtotal Water Quality	**$ -**	**$ 50,000**	**$ 50,000**	**$ 50,000**
TOTAL COMMUNITY HEALTH & ENVIRONMENT	**$ 10,512,350**	**$ 32,161,816**	**$ 7,220,000**	**$ 9,855,000**
GENERAL GOVERNMENT SUPPORT				
Facilities Maintenance				
Balearic Center - ADA Upgrades (Exterior Restrooms)	$ -	$ -	$ 150,000	$ -
Balearic Center - Construct Undergrounding of New Electrical Service	-	65,000	-	-
Balearic Center - Fire Protection Sprinklers	-	-	-	120,000
Balearic Center - Install New HVAC Unit	-	75,000	-	-
Building Maintenance Projects	505,255	700,000	700,000	750,000
City Hall-Evaluate Facility Security	25,000	-	-	-
City Hall - HVAC Upgrade	-	66,000	550,000	-
City Hall - Lock Replacements	-	50,000	-	-
City Hall - Paint Interior - 2nd Floor	-	80,000	-	-
City Hall - Paint Interior - 3rd Floor	-	80,000	-	-
City Hall - Paint Interior - 4th Floor	80,000	-	-	-
City Hall - Paint Interior - 4th Floor Remodel	164,000	-	-	-
City Hall - Paint Exterior and Walkway Canopy	-	125,000	-	-
City Hall-Parking Lot Rehabilitation	265,000	-	-	-
City Hall - Replace Carpet; Including moving expense, 2nd floor	-	85,000	-	-
City Hall - Replace Carpet; Including moving expense, 3rd floor	-	85,000	-	-
City Hall - Replace Carpet; Including moving expense, 5th floor	-	85,000	-	-
City Hall - Replace Roof on Exterior Walkway Canopy	-	-	-	-
City Hall - Curtain Walls Double Pane Glass (1 floor per year)	-	125,000	130,000	135,000
Civic Center-ADA Accessibility Evaluation	20,000	-	-	-
Communications - City EOC & Property Evidence Building	-	450,000	1,000,000	1,000,000
Communications - Floor Finishes & Carpet	-	-	-	50,000
Communications - Exterior Paint & Abatement	-	-	30,000	-
Corp Yard Old - Building Lighting - Upgrade with LED	-	25,000	-	-
Corp Yard Old - Exhaust Extraction System (for Service Bays)	36,000	-	-	-
Corp Yard Old - Extent Bay #2 on North Side of Building for Fire Apparatus	-	50,000	-	-
Corp Yard Old - Replace Broken Concrete Around Perimeter of Building	-	75,000	-	-
Corp Yard Old - Replace Four (4) Fuel Dispensers	-	40,000	-	-
Corp Yard Old/Police Facility - Replace Fuel Authorization System	-	132,000	-	-
Corp Yard - Security System Bldg A	-	15,000	-	-
Corp Yard - Paint Exterior	-	-	80,000	-
Corp Yard Fleet - Remove 1-2 of 4 UST/Install Above-Ground Tanks	-	-	175,000	-
Corp Yard Fleet - Remove 3-4 of 4 UST/Install Above-Ground Tanks	-	-	-	185,000
Corp Yard Warehouse - Exterior Doors (2 out of 8 doors per year)	-	30,000	-	-
Costa Mesa Tennis Center - Floor Finishes	-	-	30,000	-
Costa Mesa Tennis Center - Master Plan Improvements	-	30,000	-	-
Costa Mesa Tennis Center - Plumbing Fixtures	-	-	10,000	-
Costa Mesa Tennis Center - Replace Tennis Fencing	-	-	-	115,000
Costa Mesa Tennis Center - Replace Tennis Lighting	-	300,000	-	-
Downtown Recreation Center - Install Wrought Iron Fence Around the Turf Area South of the DRC between Luke Davis Field & DRC	60,000	-	-	-
Downtown Recreation Center - Wall Finishes (Phase 1)	-	-	65,000	-
Fire Stations - Alerting System	200,000	-	-	-
Fire Station #1 - Demolish Existing and Construct New Facility	1,676,201	6,100,000	-	-
Fire Station #1 - Improvements	-	220,000	-	-
Fire Station #1 - Rebuild (Royal Palm)	-	120,000	-	-
Fire Station #1 - Restroom Remodel Design	15,000	-	-	-
Fire Station #2 - Access Improvements	-	250,000	-	-
Fire Station #2 - Public Access Parking for Baker Street	-	250,000	-	-
Fire Station #2 - Remove UST/Install Above-Ground Tank	-	-	-	100,000
Fire Station #2 - Slurry seal/Rehabilitate asphalt parking lot	50,000	-	-	-
Fire Station #3 - Remove UST/Install Above-Ground Tank	-	135,000	-	-
Fire Station #4 - Ceiling Remediation/ Install Textured Ceiling	-	45,000	-	-
Fire Station #4 - Improvements & Replace Emergency Generator	-	-	-	-
Fire Station #4 - Remodel/Addition and Rehabilitate Parking Lot	800,000	-	-	-
Fire Station #6 - Perimeter Concrete Block Walls	-	65,000	-	-
Fire Station #6 - Replace Obsolete HVAC Control & Components	-	25,000	-	-

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 19-20	FY 20-21	FY 21-22	Total
Sanitation				
Water Quality				
NPDES Best Management Practices Implementation	$ 50,000	$ 50,000	$ 50,000	$ 300,000
Subtotal Water Quality	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ 300,000**
TOTAL COMMUNITY HEALTH & ENVIRONMENT	**$ 8,410,000**	**$ 4,380,000**	**$ 1,380,000**	**$ 73,919,166**
GENERAL GOVERNMENT SUPPORT				
Facilities Maintenance				
Balearic Center - ADA Upgrades (Exterior Restrooms)	$ -	$ -	$ -	$ 150,000
Balearic Center - Construct Undergrounding of New Electrical Service	-	-	-	65,000
Balearic Center - Fire Protection Sprinklers	-	-	-	120,000
Balearic Center - Install New HVAC Unit	-	-	-	75,000
Building Maintenance Projects	750,000	750,000	750,000	4,905,255
City Hall-Evaluate Facility Security	-	-	-	25,000
City Hall - HVAC Upgrade	-	-	-	616,000
City Hall - Lock Replacements	-	-	-	50,000
City Hall - Paint Interior - 2nd Floor	-	-	-	80,000
City Hall - Paint Interior - 3rd Floor	-	-	-	80,000
City Hall - Paint Interior - 4th Floor	-	-	-	80,000
City Hall - Paint Interior - 4th Floor Remodel	-	-	-	164,000
City Hall - Paint Exterior and Walkway Canopy	-	-	-	125,000
City Hall-Parking Lot Rehabilitation	-	-	-	265,000
City Hall - Replace Carpet; Including moving expense, 2nd floor	-	-	-	85,000
City Hall - Replace Carpet; Including moving expense, 3rd floor	-	-	-	85,000
City Hall - Replace Carpet; Including moving expense, 5th floor	-	-	-	85,000
City Hall - Replace Roof on Exterior Walkway Canopy	95,000	-	-	95,000
City Hall - Curtain Walls Double Pane Glass (1 floor per year)	140,000	145,000	-	675,000
Civic Center-ADA Accessibility Evaluation	-	-	-	20,000
Communications - City EOC & Property Evidence Building	1,000,000	-	-	3,450,000
Communications - Floor Finishes & Carpet	-	-	-	50,000
Communications - Exterior Paint & Abatement	-	-	-	30,000
Corp Yard Old - Building Lighting - Upgrade with LED	-	-	-	25,000
Corp Yard Old - Exhaust Extraction System (for Service Bays)	-	-	-	36,000
Corp Yard Old - Extent Bay #2 on North Side of Building for Fire Apparatus	-	-	-	50,000
Corp Yard Old - Replace Broken Concrete Around Perimeter of Building	-	-	-	75,000
Corp Yard Old - Replace Four (4) Fuel Dispensers	-	-	-	40,000
Corp Yard Old/Police Facility - Replace Fuel Authorization System	-	-	-	132,000
Corp Yard - Security System Bldg A	-	-	-	15,000
Corp Yard - Paint Exterior	-	-	-	80,000
Corp Yard Fleet - Remove 1-2 of 4 UST/Install Above-Ground Tanks	-	-	-	175,000
Corp Yard Fleet - Remove 3-4 of 4 UST/Install Above-Ground Tanks	-	-	-	185,000
Corp Yard Warehouse - Exterior Doors (2 out of 8 doors per year)	-	-	-	30,000
Costa Mesa Tennis Center - Floor Finishes	-	-	-	30,000
Costa Mesa Tennis Center - Master Plan Improvements	-	-	-	30,000
Costa Mesa Tennis Center - Plumbing Fixtures	-	-	-	10,000
Costa Mesa Tennis Center - Replace Tennis Fencing	-	-	-	115,000
Costa Mesa Tennis Center - Replace Tennis Lighting	-	-	-	300,000
Downtown Recreation Center - Install Wrought Iron Fence Around the Turf Area South of the DRC between Luke Davis Field & DRC	-	-	-	60,000
Downtown Recreation Center - Wall Finishes (Phase 1)	-	-	-	65,000
Fire Stations - Alerting System	-	-	-	200,000
Fire Station #1 - Demolish Existing and Construct New Facility	-	-	-	7,776,201
Fire Station #1 - Improvements	-	-	-	220,000
Fire Station #1 - Rebuild (Royal Palm)	-	-	-	120,000
Fire Station #1 - Restroom Remodel Design	-	-	-	15,000
Fire Station #2 - Access Improvements	-	-	-	250,000
Fire Station #2 - Public Access Parking for Baker Street	-	-	-	250,000
Fire Station #2 - Remove UST/Install Above-Ground Tank	-	-	-	100,000
Fire Station #2 - Slurry seal/Rehabilitate asphalt parking lot	-	-	-	50,000
Fire Station #3 - Remove UST/Install Above-Ground Tank	-	-	-	135,000
Fire Station #4 - Ceiling Remediation/ Install Textured Ceiling	-	-	-	45,000
Fire Station #4 - Improvements & Replace Emergency Generator	-	-	-	-
Fire Station #4 - Remodel/Addition and Rehabilitate Parking Lot	-	-	-	800,000
Fire Station #6 - Perimeter Concrete Block Walls	-	-	-	65,000
Fire Station #6 - Replace Obsolete HVAC Control & Components	-	-	-	25,000

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 15-16	FY 16-17	FY 17-18	FY 18-19
Fire Station #6 - Replace HVAC	-	25,000	-	-
Fire Station #6 - Remove UST/Install Above-Ground Tank	-	-	-	-
Fire Station #2, 3, and 6 - Replace Fuel Tank Monitoring System with Tank Level and Communication Capability	-	74,000	-	-
Fire Stations Solar Carport Panels	-	30,000	-	-
New Corporation Yard - Wall Finishes	-	-	-	-
Pinkley Park - Add Age Appropriate Playground Equip/Swing	-	-	-	50,000
Police Station - Replacement of Emergency Generator	600,000	-	-	-
Police Substation - ADA Restrooms	-	175,000	-	-
Police Substation - Interior Floor Finishes	-	80,000	-	-
Police Department- Next Generation Update 800 MHZ CCCS	1,239,969	1,239,969	1,239,969	-
Senior Center - ADA accessibility evaluation and construction estimates	25,000	-	-	-
Senior Center - Design and construct new exterior front patio outside Sunroom	32,000	-	-	-
Senior Center - Door Replacement	-	48,000	-	-
Senior Center - Elevator Upgrade	-	30,000	-	-
Senior Center -Fumigate entire building for termites	30,000	-	-	-
Senior Center - Install LED monument sign on 19th street	-	50,000	-	-
Senior Center - Interior Upgrades	-	90,000	-	-
Senior Center - Restroom Renovations	25,000	-	-	-
Senior Center - Shade Structure	-	35,000	-	-
Senior Center - Skylight replacement	45,000	-	-	-
TOTAL GENERAL GOVERNMENT SUPPORT	**$ 5,893,425**	**$ 11,854,969**	**$ 4,159,969**	**$ 2,505,000**
GRAND TOTAL	**$ 25,763,929**	**$ 63,341,175**	**$ 36,691,076**	**$ 30,302,385**

CITY OF COSTA MESA, CALIFORNIA

SEVEN-YEAR CAPITAL IMPROVEMENT PROGRAM

FISCAL YEAR 2015-2016 through FISCAL YEAR 2021-2022

MAJOR SERVICE CATEGORY PROGRAM / Project Description	FY 19-20	FY 20-21	FY 21-22	Total
Fire Station #6 - Replace HVAC	-	-	-	25,000
Fire Station #6 - Remove UST/Install Above-Ground Tank	180,000	-	-	180,000
Fire Station #2, 3, and 6 - Replace Fuel Tank Monitoring System with Tank Level and Communication Capability	-	-	-	74,000
Fire Stations Solar Carport Panels	-	-	-	30,000
New Corporation Yard - Wall Finishes	22,000	-	-	22,000
Pinkley Park - Add Age Appropriate Playground Equip/Swing	-	-	-	50,000
Police Station - Replacement of Emergency Generator	-	-	-	600,000
Police Substation - ADA Restrooms	-	-	-	175,000
Police Substation - Interior Floor Finishes	-	-	-	80,000
Police Department- Next Generation Update 800 MHZ CCCS	-	-	-	3,719,907
Senior Center - ADA accessibility evaluation and construction estimates	-	-	-	25,000
Senior Center - Design and construct new exterior front patio outside Sunroom	-	-	-	32,000
Senior Center - Door Replacement	-	-	-	48,000
Senior Center - Elevator Upgrade	-	-	-	30,000
Senior Center -Fumigate entire building for termites	-	-	-	30,000
Senior Center - Install LED monument sign on 19th street	-	-	-	50,000
Senior Center - Interior Upgrades	-	-	-	90,000
Senior Center - Restroom Renovations	-	-	-	25,000
Senior Center - Shade Structure	-	-	-	35,000
Senior Center - Skylight replacement	-	-	-	45,000
TOTAL GENERAL GOVERNMENT SUPPORT	**$ 2,187,000**	**$ 895,000**	**$ 750,000**	**$ 28,245,363**
GRAND TOTAL	**$ 31,805,850**	**$ 23,394,860**	**$ 23,929,000**	**$ 235,228,275**